

Track #5.2

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# Adapting Routine Supportive Supervision to Improve Health Care Worker Capacity and Supply Chain Management Performance in the Era of COVID-19

## 1000

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## Background

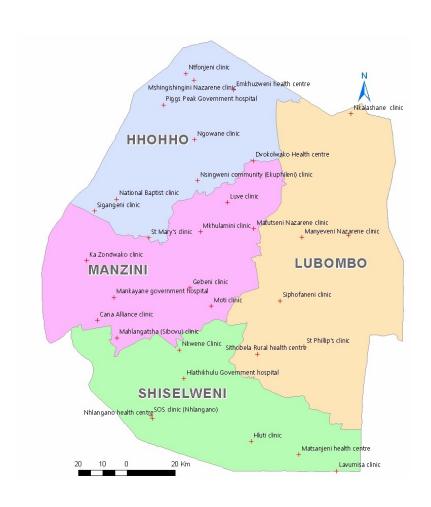


Eswatini has four administrative regions

Total population 1.14 million and 202,608 PLHIV

287 facilities receive supplies from CMS

Over 80% of facilities are clinics





supervision visits

## The Eswatini Supply Chain System



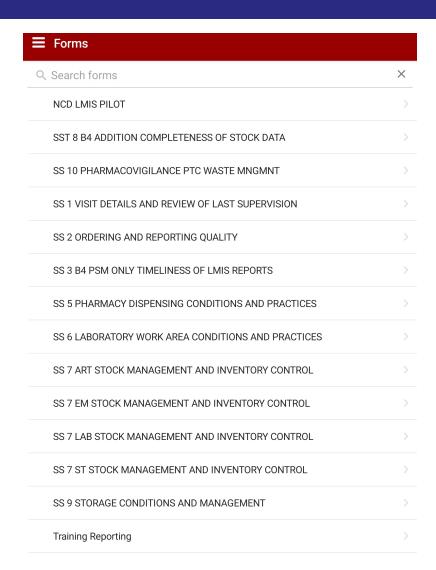
All facilities order from the Central Medical Stores Lack of real-time data Limited end-to-end visibility -**HR** challenges MoH instituted a supportive supervision approach in October 2019 with GHSC-PSM support to 稟 strengthen the supply chain **GHSC-PSM** seconded four Regional Logistics Officers (RLOs) to work with Regional Pharmacists Regions are provided with transport for each month for a week to conduct supportive 



## The Supportive Supervision Approach



- Data on supply chain performance captured electronically using Magpi.
- Results are shared with Regional Health Management Teams (RHMTs).
- A consultative approach is used in quality improvement planning.





## **Supply Chain Performance**

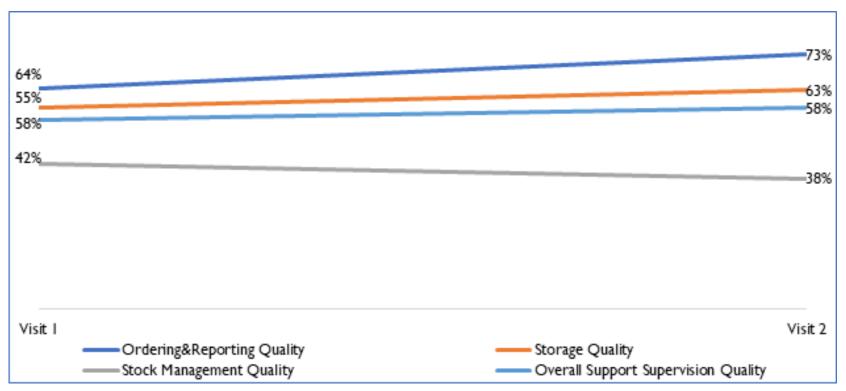


#### Performance of three key supply chain outcomes between visits one and two.

Visit 1: Nov 2019 - Mar 2020

Visit 2: Apr 2020 – Oct 2020

Average Visit Interval: 6 months





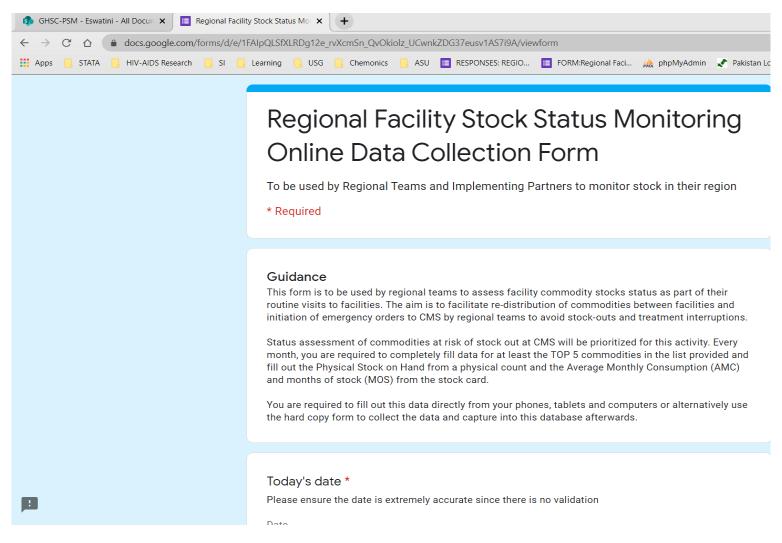
## Adaptation of the Supportive Supervision Approach for COVID-19 Response



- Regional Teams leveraged their mobility (i.e., GHSC-PSM provided transportation) to assess stock status of commodities.
- Near real-time stock status data at facilities collected using Google forms platform.
- The specific data points collected include:
  - Stock on Hand
  - Average Monthly Consumption and expiry dates
- Data analyzed in Google sheets.



## Data Collection System for Facility Stock Status Monitoring





## **Decision Support Pivot Tables**



		ABACAVIR/LAMIVUDINE		
		(600/300n	ng) 30 Ta	bs
Region	Facility Name	SOH	AMC	MOS
Hhohho	Baylor Childrens COE	108	314	0.3
	Dvokolwako Health Center	100	123	0.8
	Emkhuzweni Health Centre	220	200	1.1
	Lobamba Clinic	648	381	1.7
	Motshane Clinic	100	123	0.8
	Mbabane Government Hospital	2136	776	2.8
	St Mary's Clinic	190	22	8.6
	Piggs Peak Hospital SELF	1426	314	4.5
Manzini	Family Life Association Clinic Manzini	180	284	0.6
	St Theresas Clinic	3	50	0.1
	Mathangeni Clinic	288	14	20.6
	Matsapha MSF Clinic	180	284	0.6
	National Psychiatric Referral Hospital	884	293	3.0
	Mliba Clinic	276	59	4.7
	TASC	180	20	9.0
	Women & Children Hospital	15	4	3.8
	Women & Men	56	110	0.5



### **Key Results**



- ✓ Improved supply chain performance in the following key areas:
  - Commodity ordering and reporting quality
  - Quality of storage conditions
  - Stock management and inventory quality
- Better coordination and communication between facilities, CMS and regions.
  - Availability of monthly visitation schedule and well-coordinated transport arrangements
- ✓ Systemic documentation and tracking of stock re-distribution between facilities.
- ✓ Data Collection on facility stock status for the following key parameters:
  - Stock on hand
  - Average monthly consumption
  - ARV expiry dates
- ✓ Total of 179 in-person visits conducted, 46 were repeat visits.
- ✓ Total 984 patient-months worth of ART commodities redistributed.



## **List of Redistributed Products**



Product Name	Number of facilities supported	Patient-months re- distributed
Abacavir 300mg; 60 Tabs	3	48
Atazanavir/Ritonavir (300/100mg)	2	84
Tenofovir/Lamivudine/Efavirenz (300/300/600mg); 30 Tabs	1	108
Tenofovir/Lamivudine (300/300mg); 30 Tabs	4	200
Lopinavir/Ritonavir (200/50mg); 120 Tabs	5	52
Lamivudine (150mg); 60 Tabs	3	45
Zidovudine Syrup 50mg/5ml; 240ml	1	15
Zidovudine/Lamivudine (300/150mg) 60 Tabs	2	432
Total	21	984



#### Conclusion



- Supportive Supervision visits have increased end-to-end visibility of the supply chain.
- Real-time stock status monitoring system has been successfully used to maintain reliable stock supplies.
- Use of the tool has been extended to the identification and quantification of shortdated and slow-moving stocks at service delivery points.
- Consistent collaboration and communication among stakeholders.
- Increased front-line health care workers confidence in the supply chain.



Supportive supervision staff reviewing data. Photo credit: *GHSC-PSM*.



Going over stock cards with health care staff. Photo credit: *GHSC-PSM*.



## Thank you!



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